

**Westminster Health Forum policy conference:  
Next steps for 10 Year Health Plan delivery and NHS reform**

Timing: Morning, Monday, 27<sup>th</sup> April 2026

\*\*\*Taking place online\*\*\*



**WESTMINSTER  
HEALTH FORUM**

Draft agenda subject to change

- 8.30 Registration
- 9.00 **Chair's opening remarks**  
**Lord Hunt of Kings Heath**
- 9.05 **Assessing current challenges and strategic considerations for NHS reform**  
**Sarah Reed**, Senior Fellow, Nuffield Trust
- 9.15 **Future service models, system structures and funding priorities**  
*expectations for funding, planning and implementation | including timescales and resourcing | alignment between reform objectives and system capacity | roles and responsibilities across DHSC, NHS England transition arrangements, ICSs and local organisations | approaches to strategic commissioning as ICS roles develop | impact of organisational change on clinical and managerial leadership | leadership pipelines | protecting specialist acute capacity while progressing neighbourhood health models | accountability, metrics and performance management | assessing the role of public-private partnerships, including value for money and long-term sustainability | system resilience, local capability and patient safety during structural change*  
**Dr Ballal Seddique**, General Practitioner and Clinical Lead, Connect to Work Programme and Physical Activity Place Based Partnership, Tower Hamlets; and Clinical Lead, Early Onset Type 2 Diabetes Mellitus, North East London Integrated Care Board  
**Councillor Dr Wendy Taylor**, Chair, Health and Social Care Scrutiny Committee, Newcastle City Council  
**Helen Hayes**, Associate Principal Economist, Office of Health Economics  
**Chris Garner**, Assistant Director, Community Service Development, NHS North Central London Integrated Care Board  
Senior representative, NHS trust
- 9.40 Questions and comments from the floor
- 10.05 **Assessing the potential socio-economic benefits of prevention in healthcare and implications for investment**  
**Elizabeth Hampson**, Partner, Deloitte
- 10.15 **'Shifting towards preventive, neighbourhood-focused care - evaluating delivery, funding, and accountability'**  
**Ashley McDougall**, Director, Health Value for Money, National Audit Office
- 10.25 Questions and comments from the floor
- 10.40 **Chair's closing remarks**  
**Lord Hunt of Kings Heath**
- 10.45 Break
- 10.55 **Chair's opening remarks**  
Senior Parliamentarian
- 11.00 **Use of digital tools and data to support prediction, prevention and equitable access to services**  
*interoperability, data quality and implications for safety and delivery | timelines, costs and practical options for progressing towards a single patient record | expansion of NHS App functions and priorities for access and patient engagement | strengthening the use of digital tools and data for prediction and early intervention | priorities for joined-up care systems and improved coordination | scaling diagnostics and personalisation into routine care | access to diagnostics in the community | the future role of AI and genomics, including trust, reliability and human oversight*  
**Professor Iain Buchan**, Associate Pro Vice Chancellor, Innovation and W.H. Duncan Chair, Public Health Systems, University of Liverpool  
**Aseem Sadana**, CEO, UK & Ireland, HealthHero  
**Dr Ragu Rajan**, GP Partner, Wealden Ridge Medical Partnership; and Clinical Director, Greater Wealden PCN  
**Professor Adrian Bateman**, Chair, Cellular Pathology Specialty Advisory Committee, The Royal College of Pathologists  
Questions and comments from the floor  
**Key priorities for supporting local delivery:**
- 11.40 **Co-designing with patients and shaping services around local need**  
**Jacob Lant**, Chief Executive, National Voices
- 11.50 **Addressing issues in recruitment, retention and redistribution of the NHS workforce**  
**Dr Tom Dolphin**, Council Chair, British Medical Association (pre-recorded contribution)
- 12.00 **Strategies for effective social care integration in neighbourhood care**  
**Professor Vic Rayner**, CEO, National Care Forum
- 12.10 **Strengthening public health and approaches to tackling wider determinants of health**  
**Professor Tracy Daszkiewicz**, President, Faculty of Public Health
- 12.20 Questions and comments from the floor
- 12.40 **Next steps for delivering the 10 Year Health Plan**  
**Jason Yiannikou**, Director, Systems, Integration and Reform Team, Department of Health and Social Care
- 12.55 **Chair's and Westminster Health Forum closing remarks**  
Senior Parliamentarian  
**Jessica Lear**, Westminster Health Forum