

**Westminster Energy, Transport & Infrastructure Forum policy conference:  
Next steps for England's road network and implementation of RIS3 - infrastructure, maintenance and technology**

Timing: Morning, Tuesday, 12<sup>th</sup> May 2026

**\*\*\*Taking Place Online\*\*\***



**WESTMINSTER ENERGY  
ENVIRONMENT &  
TRANSPORT FORUM**

*Draft agenda subject to change*

- 8.30 Registration
- 9.00 **Chair's opening remarks**  
Senior Parliamentarian
- 9.05 **RIS3 - objectives, timelines, and priorities for implementation**  
**Elliot Shaw**, Chief Customer and Strategy Officer, National Highways  
Questions and comments from the floor
- 9.35 **Managing road networks in England - priorities for infrastructure maintenance, renewal, and resilience**  
*assessing RIS3 and looking ahead to implementation | priorities for planning and investment | balancing local and strategic funding allocations | addressing regional disparities in funding and asset condition | support for local authorities on finance and skills | implications of new RAG performance ratings for accountability and incentives | monitoring and reporting asset performance across different parts of the network | the role of technology in asset maintenance and renewal | embedding adaptation and resilience measures into infrastructure | priorities for drainage, structures, surface treatments and operational readiness | alignment of RIS3 with wider climate and environment objectives | decarbonisation of operations across supply chains and construction | mitigating the environmental impact of road management and construction | tackling disruption from roadworks and unplanned closures*  
**Joanna Vezey**, Managing Director, Highways, Balfour Beatty  
**Neesha Pandya**, Head, Low Carbon Delivery, Lower Thames Crossing, Jacobs  
**Max Sugarman**, CEO, Intelligent Transport Systems UK  
**Ian Large**, Head, Service, Highways and Traffic, Blackpool Council  
Senior representative, supply chains  
Questions and comments from the floor
- 10.30 **Regulatory considerations for implementation of RIS3 - risk, cost, oversight, and delivery confidence**  
**Rachel Gittens**, Deputy Director, Strategic Road Network, Office of Rail and Road  
Questions and comments from the floor
- 11.00 **Chair's closing remarks**  
Senior Parliamentarian
- 11.05 Break
- 11.15 **Chair's opening remarks**  
**Olly Glover MP**
- 11.20 **Next steps for England's road network: the perspective of users of the strategic road network**  
**Robin Hewings**, Head of Policy, Transport Focus  
Questions and comments from the floor
- 11.45 **Priorities for local road networks - condition, investment, and alignment with the Strategic Road Network**  
Senior representative, local authority
- 12.00 **Planning and delivery of road networks to meet strategic objectives and user needs**  
*network planning to support housing and economic growth | priorities for freight networks and corridors | coordinating between the SRN and local road networks | alignment of road use with public transport and active travel | enabling multi-modal travel and end-to-end journeys | considerations for the forthcoming Integrated National Transport Strategy | implications of electric vehicle uptake for charging infrastructure on the SRN and local roads | accessibility and equity between places in facilitating electric vehicle take-up | maintaining journey reliability for passengers and freight while meeting environmental objectives | improving safety and reliability for vulnerable users*  
Senior representative, public transport  
Senior representative, freight  
Senior representative, active travel  
Senior representative, electric vehicles  
Senior commentator
- 12.25 Questions and comments from the floor
- 12.55 **Chair's and Westminster Energy, Environment & Transport Forum closing remarks**  
**Olly Glover MP**  
**Sean Cudmore**, Westminster Energy, Environment & Transport Forum